Estates Strategy: Support Delivery of Clinical and Non-Clinical Service Strategies

Strategy	Trust Strategic Objective	Priorities	Identified Theme(s)
WUTH Strategy	Outstanding Care	Provide services in the most appropriate and accessible setting	Environment
	Infrastructure	Effectively use our estate to support the delivery of care	Optimisation
		Delineate the role and functions of the hospital sites	
		Develop the case for the upgrades of the hospital campuses	Infrastructure Development
		Improve travel and transport to our hospital campuses	Accessibility
		Promote sustainability and social value	Sustainability
Clinical Service Strategy	Infrastructure	Develop a clinically led long term Estate Master Plan and Capital Plan to modernise and improve our estate and equipment, including the development of Clatterbridge Hospital	Infrastructure Development
		Maximise capacity and reduce waiting lists through increased theatre space and ring-fenced beds	
		Improve patient and staff experience through high quality clinical environments, including dementia friendly	Environment
Infection Prevention and Control Strategy	Care Environment	Work in collaboration with Estates Teams regarding all schemes and projects to ensure the provision of a safe and appropriate environment	Communication
		Ensure that the built environment meets all HTM/HBN requirements	Governance
Digital Strategy	Infrastructure	Establish IT data centres in the most appropriate, safe locations and ensure they are fit for purpose	Environment
		Deliver business efficiencies following implemented Telephony and Office 365 solutions	Optimisation
Patient Experience Strategy	Outstanding Care	Consideration of the establishment of a quite waiting room for people with learning difficulties (UCEUP)	Infrastructure Development
		Improved methods of waiting room updates, to advise patients how long they will be waiting to be seen; patients reported they don't mind waiting as long as they don't feel forgotten about	Infrastructure Development
		Accessibility for all, including signage review	Infrastructure Development

Staff Wellbeing Survey	Compassionate Workforce	Improved and increased number of changing, shower and locker facilities to support staff who wish to cycle to work and participate in exercise while at our hospital sites	Infrastructure Development
		General maintenance of staff working environment; renew old carpets and temperature control	Infrastructure Development
		Improved access to staff break facilities	Infrastructure Development
Estates, Facilities and Capital Improvement	Improvement Plans	Improvements in ventilation / AC Management	Infrastructure Development
		Improvements to responsiveness to reactive call outs	Maintenance
		Reduction of backlog of reactive tasks	
		Mainsaver interim improvements	Optimisation
	Archus Review of Estates Improvement Plan	Integration of Estates, Facilities & Capital (Transferring responsibility for estates and facilities)	Governance
		Implementation of effective Document control management systems	
		Enhancing Estates Digital system capabilities	
		Enhancing technical capabilities and governance (HTM, Statutory, AP & AE Structure)	